

(Governance) msμvš weIqK, thLv#b A#bK m×vš w#Z Ges Zv ev⁻evqb Kivi , i“Zcb ckU P#j Av#m| GB t#v#U, Av#jvP” mgx#U cwiPvjbv Kiv nq hvi D#ik” nj- t#Uvevsjvi Ab”Zg , i“ZcY M”vm mieivn I evRviRvZKi#Yi mn#hvMx tKv#vbx wn#m#e weRGmGj Gi mweK kvmb e⁻vi I e⁻vcbvi gj”vqb Kiv| G t#i#i tKv#vbxUi Øviv cvK#ZK M”vm weZiY I evRviRvZKi#Yi t#i#i Kx ai#bi `bx#Z n#”Q , `bx#Zi djvdjB ev Kx Ges G t#K D#Evi#Yi Dcvq Kx n#Z cv#i Zv tevSv I Z#j Avbvi tPóvi weIq we#kI , i“Z t`qv n#q#Q| GB mgx#vq 2006 mv#ji W#m#i t#K 2008 mv#ji AvMó gvm chš mg#q tKv#vbx 603 Rb tmev MnxZv Ges cvq Av#iv 40 Rb weRGmGj I t#Uvevsjvi eZgvb I cv<sup>3</sup>b KgKZv I KgPvix, mvsew`K, Rvjvbx we#kIÁ, Ab”vb” ms#kó tóK#nvivimn we#kI Z”`vZv Ges ms#kó `wjj`v#eR t#K Z” msMn Kiv n#q#Q| Z” , #jvi mZ”Zv cix#vceK Zv c#imsL”wbK c×#Z Ae#ab K#i we#kIY Kivi ci wi#cvU %Zix Kiv n#q#Q| G#i#i UAvBie#i D#`v#M MvZ m#PZb bvM#iK K#gU (mbvK), P#Mvg gnvbM#i#i m#šwbZ m`m`e` Z” , DcvE I c#vgk c`vb K#i ciZ#e`bU cYq#b we#kI fv#e f#gKv cvjb K#i#Qb| GQvov I weRGmGj Gi wefb chv#qi KgKZv Z” I c#vgk w`#q mgx#U t#K mg× K#i#Q|

tKv#vbx i Mf#bY we#kIY I gj”vqY:

GB mgx#vq t`Lv hvq th, tKv#vbxUi m#ev”P bx#ZwbaviYx cl`-teW Ae W#i#im- c#ivcwi miKvi w#q#šZ; hv G#t#ki tKv#vbx AvBb Ges DbZ t`k , #jv#Z AbkxjbiZ K#cv#iU Mf#bY g#Wj , #jvi mv#\_ m#ZwZcY bq| tKv#vbxUi cwiPvjbv cl` e#Mi K#gi tgqv` GZ ms#v#B th, Zviv tKv#vbx Rb” `# I Kv#Kix bx#Z cYq#bi Rb” c#qvRbxq mgq cvb bv; Kv#Y tKv#vbx Kv#μg I Pwn`v e#S lVvi Av#MB Zv#`i `wq#Zi tgqv` d#i#q hvq| ch#e#Y t`Lv hvq th, tKv#vbxUi i” t#K G chš cwiPvjbv cl#` tKvb bvix#K w#q#M t`qv nq#b| GQvov c#v#jK wj#g#UW tKv#vbx i`e#kó” Abhvqx mKj tóK#nviv#i c#Zibwaz tKv#vbx cwiPvjbv cl#` w#b#Z Kiv nq#b| Kv#Y ivóB GB tKv#vbx mKj tkqv#i g#wjK| mgx#U t#K Av#iv t`Lv hvq, te#ki fvM t#i#i tKv#vbxUi cavb wbevnx e⁻vcbv cwiPvjKMY#K í mg#qi Rb” t#Uvevsjvi Aaxb” Ab” tKv#vbx t#K w#q#M t`qv n#q#Q; hv wKbv A#bK mgq tKv#vbx t#ZZ#K `ej K#i#Q|

GQvov I tKv#vbx cwiPvjbv cl#`i mKj m×vš me mgq Povš e#j we#e#PZ nq#v; tKbbv t#Uvevsjvi cwiPvjbv cl` t#K MnxZ m×vš A#bK mgq t#Uvevsjvi tevW t#K cbivq Ab#gv`b K#i w#Z nq| ivR#b#ZK v\_#v#x`j ev gnj weRGmGj Gi cwiPvjbv cl`K A#ea Pvc w`#q we#`kx tKv#vbx Kv#Q M”vm weμq Ges ivR#b#ZK v\_ P#iZv\_ Kivi cq#m Av#\_Kfv#e AjvfRbK n#j I bZb bZb RvqMvq M”vm weZi#Yi Rb” m×vš w#Z eva” K#i#Q; h#` I Zv tKv#vbx I t#ki v#_i c#ic#š n#q#Q| G#i#i Kv#d#Kvi bvg we#kI fv#e D#jL#hvM”|

tKv#vbx AvRZ te#ki fvM ivR” miKvix tKv#vbx Rgv w`#Z nq; d#j Mv#K tmevi gv#bvq#b tKv#vbxUi Av#KZi m#vgZv ev`#Zv AR#bi Rb” c#qvRbxq Av#_K m#ZwZ v#Kbv|

†††† 25 †KwU 28 jvL UvKvi AwZwi³ A_ (NI) †jb†`b n†q†Q hvi cavb mweav†fvMxiv n†Qb wVKv`vi Ges weRGmGj†i KgKZv I KgPvix e`| GQvovI vbxq miKvi, moK I Rbc\_ wefvM Ges cwi†ek Awa`B†ii KgKZv KgPvixI i†q†Qb| G cμqvq M`vm msthvM c`v†bi †††† †Kvauvbxui i†† †_†K wW†mai 2007 chš AvbgwbK 396 (wZbkZ wQvbeeB) †KwU UvKv AwZwi³ A_ NI w†m†e nWZ†q †bqv n†q†Q| G ai†Yi NI †jb†`b I e`e`vcbvq A`†Zvi Kvi†Y GKwU M`vm msthvM w`†Z M†o 4-1/2 (mv†o Pvi) gvm mgq jvMv†bv n†q†Q| A_P †c†Uvejsjvi M`vm wecbb bxZ-2004 Abhvqx weRGmGj†K AvevM K MvnK†`i Rb` m†ev†P 02 (`B) gvm, ewYwR`K MvnK†`i Rb` m†ev†P 2-1/2 (AvovB) gvm Ges wki MvnK†K m†ev†P 3 (gvm) mg†qi g†a` msthvMmn M`vm mieivn Kivi weav ivLv n†q†Q |

†Kvauvbi w†÷g jm:

2001 mv†ji wmwciWi GK M†eIYvq †`Lv †M†Q, mviv†`k Non-bulk customers²†i g†a` M`vm eU†b †c†Uvejsjvi M`vm weZiY †Kvauvbx, †jvi w†÷g j†mi cwigv †Q†jv kZKiv 50 fW| GQvovI Gikqyb †W†f j c†gU e`vsK (GwWe) Gi GK mgx††vq ejv n†q†Q th, cvKwZK M`vm weZi†Y w†ogjm N†U gjZt Non-bulk MvnK†mev c`v†b hv†`i g†a` D†jL†hvM` n†Q wki KviLvov, ewbwR`K cWZovb, AvevM K I tgšmgx MvnK hviv gjZ †gvU M`v†mi 31 kZvsk †fvM K†i \_y†K| wi†cv†U Av†iv ejv nq †h, D†jLZ w†mve Abhvqx w†÷g jm ebvg Non-bulk Consumption AvbgwbKfv†e `vovq 20 kZvsk| wmwciW Ges GwWe†i w†me†K w†fE w†m†e ai†j †c†Uvejsjvi Ab`Zg M`vm wecbb †Kvauvbx - weRGmGj Gi MZ 5 eQ†i A_vr 2002 †_†K 2007 mg†q †Kvauvbxui w†÷g jm `vovq 1885.39 wgwjqb Nb wguvi M`vm hvi gj` 6946.38 wgwjqb hv 695 †KwU (QqkZ cPvbeYB †KwU) UvKv| G nv†i w†÷g jm w†me Ki†j †Kvauvbx i†† †\_†K 2007 mv†ji wW†mai chš †gvU w†÷g j†mi cwigvY `vovq 5648.16 wgwjqb Nb wguvi M`vm hvi gj` cvq 16463.015 wgwjqb ev 1646 (GK nvRvi QqkZ wQP†jk) †KwU UvKv| G ai†bi w†÷g jm N†U†Q gjZt AKwiMwi Lv†Z thgb, M`vm Pvi, wguvi evBcvM Ges A†ea msthvM| GB cwiw`vZ †Kvauvbxui e`e`vcbvq A`†Zv, m††gZvi Afve i†q†Q Zvi wó Bw†Z c`vb K†i |

†Kvauvbi †mevMnxZv†`i (Non-bulk Consumers) Ici cwiPw†Z Ri†ci djvdj:

Ri†ci djvdj Abhvqx †Kvauvbx KZK w†baw†Z M`vm msthvM w†d †gvUvgwU †hš<sup>3</sup>K chv†q Av†Q e†j †mevMnxZvMY gZvgZ w`†q†Qb| Ri†ci Z_` we†kl†Y †`Lv hvq th, M`v†mi w†baw†Z msthvM w†d Gi e`vcv†i 17.9 kZvsk D†i `vZv c†ivcwi mšó Ges 50.1 kZvsk MvnK †gvUvgwU mšó Ges 20.5 kZvsk MvnK c†ivcwi Amšó Ges 11.5 kZvsk D†i `vZv gZvgZ c`v†b AcviMZv cKvk K†i†Qb|

weRGmGj Gi M`vm msthvM cμqv gjZt wVKv`vi w†bi| mgx††vq G ai†Yi A†f†hvM cvlqv †M†Q th, †Kvauvbx KgKZv KgPvixMY bZb MvnK†`i msthvM mšvš th †Kv K†Ri Rb` eva`ZvgjKfv†e wVKv`vi†`i

² Non-bulk customers are composed of industrial, captive power, comercial and domestic , brickfields, seasonal tea garden customers except fertilizer and power production companies.

Kv#Q cWvq| Rwi#ci djvdj we#kl#Y t`Lv tM#Q 48.9 kZvsk D#i`vZv GKwU (Package Deal) A_vr wbi`o ci#igvY A\_ wKV`vi#K c`v#bi gva`g msthvM msμvš mKj Kv# m#úv`b K#i#Qb| GQvov Av#iv t`Lv tM#Q th, 49.4 kZvsk D#i`vZv iagvÎ wKV`v#i Rb` c#hvR` KvRUK Kivi Rb` wKV`vi w#qvM K#i#Q#j b| M`vm msthvM tbqvi t#t#Î 28.5 kZvsk D#i`vZv wKV`v#i`i gva`g Av#e`bcÎ D#Evj b K#i#Qb, Av#e`b ciY I Rgv`v#bi Rb` wKV`v#i mn#hvMZv w#q#Qb 29.5 kZvsk D#i`vZv, 80 kZvsk D#i`vZv M`vm msthv#Mi gvb#PÎ AsK#bi Rb` wKV`v#i mn#hvMZv w#q#Qb, 79.90 kZvsk D#i`vZv cvBc jvBb tKv_vq em#e Zvi gvb#PÎ AsKb Kivi Rb` wKV`v#i mn#hvMZv w#q#Qb, 78.4 kZvsk Mv#K iv`v KvUvi Ab#gv`b cwi#i Rb` wKV`v#i mn#hvMZv, 79.4 kZvsk D#i`vZv cwi#ek Awa`#i#i Qvoc#Îi Rb` Ges 43 kZvsk D#i`vZv msthvM w#d e`vs#K Rgv t`qvi Rb` wKV`v#i mn#hvMZv w#q#Qb|

Rwi#ci djvdj Abhvqx Av#iv t`Lv tM#Q th, M`vm msthvM msμvš mKj Avb#wbKZv m#úv Kivi ci I M`vm e`env#i Rb` M#o 8 w`b AwZ#i³ mgq A#c#v Ki#Z n#q#Q| G#t#t#Î 26 kZvsk D#i`vZv e#j#Qb, Zviv msthvM cμqvi Aee`nZ c#iB M`vm e`envi Ki#Z t#c#i#Qb| GQvov I 53.2 kZvsk D#i`vZv 1-10 w`#bi g#a, 6.6 kZvsk D#i`vZv 21-30 w`#bi g#a Ges 1.8 kZvsk D#i`vZv 31-180 w`#bi g#a M`vm e`envi Ki#Z t#c#i#Qb|

Rwi# Abhvqx t`Lv tM#Q, 77 kZvsk Avev#mK D#i`vZv tKv#úvbx KZK w#av#iZ wej#K cQ` K#ib e#j gZvgZ w`#q#Qb| KviY w#n#m#e Zviv e#j#Qb, G w#q#g wej w#n#me I wej c`v#bi t#t#Î nqivbx i wKvi nIqvi m#hvM Kg i#q#Q| Aek` Ab`w`#K, m#ev`P 74 kZvsk D#i`vZv e#j#Qb, Zv#`i#K M`vm wej cwi#kva Ki#Z e`vs#K wM#q `#fvM tcv#v#Z nq| G#t#t#Î 99 kZvsk D#i`vZv e#j b th, M`vm wej Rgv w`#Z wM#q A#bK mgq j#v jvB#b `w#o#q_vK#Z gj`evb mgq b#o nq Ges t#fvMwš tcv#v#Z nq|

Rwi# cwiPvj bKvjxb (w#m#i,2006) mg#q Z`vZvMY M`v#mi thvMb w#l#q h#_ô mš#o cKvk K#ib| m#ev`P 93.4 kZvsk Mv#K (Avev#mK I Abvev#mK D#t#q) w#RGmGj Gi M`vm mieiv#ni t#t#Î mš#o cKvk K#ib| Aek` eZgvb wPÎ wKQuv n#j I wfb| Rwi#c t`Lv tM#Q, M`vm msthvM tbqvi ci Le Kg m#L`K Mv#KB Zv#`i tmev m#ú#K KZc# eivei Awf#hvM Ki#Qb; KviY msthvM cieZx M`vm mieiv#n Mv#KMY mš#o t#K#Qb| tKv#úvbx tmev c`v#bi t#t#Î Mv#K#`i mš#o i g#v tKgb Ggb c#ki Rev#e 58 kZvsk D#i`vZv c#ivci mš#o, 40.60 kZvsk tgvUvgwU mš#o Ges 1.3 kZvsk D#i`vZv mš#o bq e#j gZ cKvk K#i#Qb|

Kvd#Kvi Kv#Q M`vm w#e#q Ges ZrKvjxb miKv#i i bRx i w#nxb `b#Z:

1990 mv#j i evs#j`k miKv#i i Kvd#Kv Pw<sup>3</sup> AvšRwZKfv#e eQ#i i t#miv Deal/Contract w#n#m#e L`vZ jvf K#i| KviY Pw³ wU wQj 500 w#j#qb BDGm Wjv#i i ev H mg#qi w#n#m#e 2500 (`B nvRvi cvP kZ) tKwU

UvKvi mgvb| GQvI GvU vQj evsjv`tki Rb` meKv`ji eo `e`kK veb`qvM| tmB mv` t`tk veb`tk GiKgl A`f`hvM I`V th, evsjv`tki BvZnv`m Kv`Kv Pw<sup>3</sup> m`ev`P `bxvZM` AvSRvZK Pw<sup>3</sup> | Pw<sup>3</sup> Abhvqx vevRGmGj Gi gva`tg Kv`Kv`K cvZ`b 60 vgvjqb NbdU M`vm mieivn K`i n`q v`K hv vevRGmG`ji tgvU mieiv`ni vmsn fvM|

evsjv`tki Kv`Kv Pw³ K mePvB`Z Amg Pw<sup>3</sup> GB Kv`Y g`b Kiv nq; tKbbv Kv`Kv`K mvaviY evRvi `t`i tP`q Kg `v`g M`vm mieivn Kiv n`Q| GgbvK G M`vm mieiv`ni Rb` tKvb AvSRvZK ev RvZxq `ic` Avnev`bi e`v Kiv nqvb; hv` I Gai`bi `ic` Avnev`bi k³ vevb evsjv`k miKv`ii i`q`Q| ZvQvov GB cK`i evsjv`k miKv`ii vmsnfvM (43.4) kZvsk tkqv i i`q`Q| vKš me vbgg Kvbb D`c`v K`i Gai`bi Pw<sup>3</sup> Kiv n`q`Q i`agv` e`v³ ev tMv`v veb`k`i v`v PwvZv` Kivi Rb`|

evsjv`k-Kv`Kv Pw³ i , i`ZcY v`Kmgv:

- Pw³ i mgqKvjxb vevfb c` c`Kvi cvZ`e`b Abhvqx Rvbv hvq`th, GB Pw<sup>3</sup> Ki`Z chv`b cvigv `bxvZ Kiv n`q`Q Ges GB `bxvZi mv` h³ vQ`jb ZrKvjxb msvk`o gšx I miKvi KgKZv Mb|
- ZrKvjxb evsjv`k miKv`ii v`k`i mvPe Rbve G tK Gg tgvkvid tnv`mb miKv`ii c`v cavb ga`vZvix vnv`te Pw<sup>3</sup> m`v`v`bi `vqZ cvjb K`ib| ZLbKvi iv`c`Z v`vBb gnv`v` Gikv` Rbve tgvkvid`K veb`k v`gZv (Power of Attorney) v`q GB Pw³ m`v`v`bi `vqZ t`b| GB `vqZ cvj`bi mv` mv` vZvb Rvcv`bi GKvU enr vevb`qMKvix cvZ`v Marubeni t`K A`vafv`te Avv`K mrvqZv t`c`Z v`Kb e`j A`f`hvM i`q`Q³ | vKš A`v`v`a G ai`bi `bxvZi tKv`bv miKvix Z`š m`v`b Kiv nqvb Ges GgbvK tKD GB `bxvZi `v`q kv`v I cvqv`b|
- 2001 mv`j Z`vbšb miKvi Kv`Kvi Ici GKvU tkZc` ^Zv`i K`i Ges tmB tkZc` gšv` Kiv nq th, Kv`Kv Pw<sup>3</sup> tKv`v`v`v`v`i v`b`Ri Rb`B GKvU v`v`v`v`v`te cvZKj` (Manifestly Disadvantaged) Pw<sup>3</sup> | GB tkZc` Av`iv evj nq th, evsjv`k miKvi GB cK`i me`P`q eo tkqv tnv`vi n`qv m`v`I G cK`i t`K evsjv`k Zvrch`cyfv`te tKv`bv m`vav cv`ebv, hv` I Kv`Kv cK`i evsjv`tki vevb`qv`Mi cvigv tek eo (benefit in any significant way from its investment in KAFCO)v`|
- cK`i i`i` t`Kb evsjv`k miKvi Kv`Kv Pw³ Z veb`k`i fv`te Qvo v`q tM`Q hv evsjv`k KZK c`q Ab`vb` AvSRvZK vevb`qvMKvix` i`K t`qv tP`q A`bK A`bK , b tekx| Kv`Kv evsjv`tki Kv` t`K Preferential basis G M`vm cvlqv i`v`v`i cvZK`v Av`vq K`i v`q`Q ; evsjv`tki Ab`vb` Mv`v`v`i tP`q Kg `v`g GgbvK A`aK `v`g M`vm v`Z cvZK`Zex| evsjv`tki Ab`vb` dvUjvBRvi tKv`v`v` , j`v`K th `v`g M`vm t`qv nq Zvi A`aK `v`g Kv`Kv`K M`vm mieivn Kiv n`q v`K| v`v`v`g

³ t`Lb Turning Blind Eye Corruption and the UK Export Credits and Guarantee Department” by Dr. Susan Hawley,2003, The Corner House,UK.

Kvd#Kv#K M'm mieivn Ki#Z weRGmGj#K c#ZeQi 18.4 #g#jqb BDGm Wjv#i i ev 109 #KwU UvKvi mgg#j#i M'm fZ#K #`#Z nq| #mB #n#m#e evsjv#`k#K 2008 ch# Kvd#Kv#K #gvU M'm fZ#K #`#q#Q 227.5 #g#jqb Wjvi hv 1637 #KwU UvKvi mgvb |

- 2000-2001 Ges 2001-02 A_ eQ#i i c#Z eQi Kvd#Kv 5 #g#jqb Wjv#i i Acv#i#Us gbvdv #`#L#q#Q| #K# h#` miKvi KZK c#`q M'm fZ#Ki c#igv#bi UvKv ev` #`qv nq Zvn#j #`Lv hv#e Kvd#Kv Acv#i#Us #jvKmv#bB Av#Q|
- BD#K #f#EK `# Kibvi nD#mi M#eIK W. mmvb nD#j we#kIY K#i #`#L#q#Qb th, #i# #`#K 2003 mvj ch# evsjv#`k#i #bU m#u#` Kvd#Kv P#³ i Rb# M#Qv #M#Q #gvU 350 #g#jqb Wjvi ev 2065 #KwU UvKvi mgvb|
- Kvd#Kvi Rb# evsjv#`k#i cvK#ZK M'mB n#Q cavb KvPvgvj hv evLive#` M'm #Kv#u#bi gva#tg #kj #Kv#u#bi KvQ #`#K #K#b Kvd#Kv#K mieivn Kiv nq| #kj Zvi M'm we#u#i Rb# c#Z n#Rvi NbdU eve` miKv#i i KvQ #`#K 2.9 BDGm Wjvi #n#m#e `vg #bq| Ac#i c#`# weRGmGj GB M'm Kvd#Kvi Kv#Q we#u#i K#i c#Z n#Rvi Nb dU gv# 1.00 BDGm Wjvi ev 1.00 Wjvi 20 #m#U G| G cm#% #c#Uevsjvi GKRb cv<sup>3</sup>b #Pqvi e#jb, evsjv#`k h#` GK#`b Kvd#Kv#K M'm #`#Z bv cv#i, Kvd#Kvi mv#\_ P#<sup>3</sup> Abhvqx Zvn#j evsjv#`k miKvi#K 4 #KwU UvKvi g#Zv R#igbv #`#Z nq| #Zb Av#iv e#jb th, c#q#R#b Ab#vb# #`k#xq MvnK#K M'm #`qv e#U K#i evsjv#`k miKvi Z_v weRGmGj Kvd#Kv#K M'm mieivn Ae#vnZ iv#L|

Kvd#Kv P#³ I evsjv#`k#i #jvKmv#bi cvjvi Ae#v:

weRGmGj 2007 mv#ji tg gvm ch# Kvd#Kv#K 6709.05 #g#jqb Nb#gUvi M'm mieivn K#i#Q hvi gj# 43462.31 #g#jqb UvKv ev 4346 #KwU UvKvi mgvb| GB c#igvY M'm h#` Av#R#ZK evRvi #`i we#u#i Kiv nZ, Ggb#K me#P#q Kg #i#U, #hgb c#Z n#Rvi NbdU 5 BDGm Wjvi (eZgv#b h#` I 1 n#Rvi NbdU M'm \$5 #`#K \$8 G #ePv#Kbv n#Q), Zvn#j #gvU 7,100 #KwU UvKv n#Zv| weRGmGj ev evsjv#`k miKv#i i A#Z#i³ gbvdv n#Z cv#Z cvq 3825 #KwU UvKv hv #viv hgbv #mZi g#Zv Av#iK#U #mZ %Z#i Kiv #h#Zv| Gfv#e weRGmGj fZ#K #i#U Kvd#Kv#K M'm mieivn K#i c#ZeQi 229 #KwU UvKvi #u#Zi m#s#LY n#Q| A_P P#Mvg I XvKv A#A#j bZb bZb #k#i KviLv#v, #jv M'v#mi #hvMv#bi Afv#e Drcv#b e#U ivL#Z n#Q ev Pvj Kiv hv#Q bv| MZ 5 eQ#i 2002-2007 ch# mg#q weRGmGj Kvd#Kv#K M'm mieivn K#i 1,884 (GK#vRvi AvUkZ Piv#k #KwU) #KwU UvKvi #u#Z m#ab K#i#Q| cvm#%Kfv#e D#jL#` th, evsjv#`k#i Rvjvbx #Z#j i Pwn#v #gvU#Z miKvi#K c#ZeQi 8400 (AvUnvRvi Pvi kZ) #KwU UvKv fZ#K #`#Z n#Q Ges Zvici I Rvjvbx #Z#j i gj# e#x#i Kvi#Y `e# g#j#i `vg te#o hv#Q Ges K#I Drcv#b I e#nZ n#Q|

- †Kvǎúvxi cǐZǐU Mvn†Ki Rb" GKǐU AvBǐW bǎi ^Zix Kiv th†Z cv†i ; th AvBǐW bǎ†i i gva"tg MvnK
wej cǐ†kva mn M"vm ms†hvM msμvš AMMǐZ I Ab"vb" Z_" mn†RB Rvb†Z cv†i |
- wej cǐ†kva†ai Rb" G"vKvDǐUs e"e"vcv KǐǎúDUvi mdUIqvi †fǐĚK nIqv DǐPr; KǐǎúDUvi
mdUIqvi†i GKevi wej GǐU n†j Zv Avi cǐieZ†bi m†hvM _vK†e bv Ges Gǐel†q `bǐZǐ eÜ Kiv
mǎe n†e |
- Avš†BDǐUǐjǐU mǐfm c"vb msμvš KZcǐ ,†jvi (thgb- †mǐU K†cv†ikb, BDǐbqb cǐil`, mIR,
cǐ†ek Aǐa`βi, GjǐRBǐW, †cǐWǐe, AvBǐe, Iqvmv, e"vsK BZ"v") g†a" mō mgš†qi Rb"
gǐmK'ĠgǐmK mgšq mfv Kiv Kiv th†Z cv†i ; hv†Z K†i †eWRGmGj Zv†`i Avš †mev"vbKvix
cǐZōvb ,†jvi g†a" mgšq msμvš mgm"v ,†jv Z†j ai†Z cv†i Ges mgvavb tei Ki†Z cv†i |
- †eWRGmGj Gi M"vm ms†hvM c"vb, †gUvi †iǐWs Ges ti†fǐbD Kv†jKkb Gi Rb" cveǐjK cvB†fU
cvUviǐkc e"e"v Pvj Ki†Z cv†i Ges Gi gva"tg †VKv`viMb Øviv MvnK nqivbx A†bKv†k eÜ Kiv
th†Z cv†i |
- †eǐfb †gǐWqv†K e"envi K†i †`†ki gj"evb M"vm mǎú†`i AcPq †iv†a e"vcK K"vǎúBb Kiv th†Z
cv†i |
- †Kvǎúvxi AǐZǐi³ KgKZv/KgPvix†`i ev` †`qv th†Z cv†iA\_ev Zv mǎe bv n†j Zv†`i†K c†qvRbxq
cǐKǐY †`†q `ǐZv eǐo†q †Kvǎúvxi MvnK †mevi gvb evov†bvi Kv†R jǐMv†bv th†Z cv†i |
- †Kvǎúvxi†Z óvd †b†qv†Mi mgq †hvM" bǐix Kgǐ †b†qvM Kiv DǐPr; Zv†Z †Kvǎúvxi†Z Kgǐ†`i g†a" bǐix
cǐ††I i mgZv evote Ges MvnK †mevi gvb Av†iv eǐ× c†e |
- †Kvǎúvxi mKj óv†di Rb" c†qvRbxq cǐKǐY Ri"ix | G†Z óvd†`i Kg`ǐZv evovi mv†_ mv†_
†Kvǎúvxi I cǐ †bR"Zv †eva Rbǐq | óvd†`i †ǐĠ Ges c`-†f†` †`†k I †e†`†k cǐKǐY †`qv th†Z
cv†i |

miKvix bǐZ †bavIK†`i cǐZ mcǐikt

- mKj AveǐmK MvnK†`i Rb" ††f†e avhKZ †e†j i cǐie†Z †c-†cBW †gUǐis e"e"v Pvj Kiv DǐPr |
Zv†Z †`†ki gj"evb cvKǐZK mǎú` M"vm mvkq n†e Ges miKv†i i/†Kvǎúvxi ti†fǐbD Kv†jKkb
evote |
- †vbxq evRv†i M"vm †eZiY I †ecb†bi †ǐ†Ġ , i"ZcY †m×vš †bqv i mgq gv† chv†q KgKZv-KgPvix
hviv bǐZ ev"evq†bi mv†_ h³ _v†K Zv†`i†K Av†jvPbvq WvKv DǐPr Ges Zv†`i gZvgZ †bqv DǐPr |
Zv†Z bǐZ ev"evq†b mǐeav n†e |
- M"vm ms†hvM cǐμqv Av†iv mnRxKiY Kiv DǐPZ | thgb Iqv ÷ c mǐfm †mǐUvi Pvj GK RvqMvq †_†K
MvnKMY hv†Z mKj Z_" I †mev cvq Zvi e"e"v Kiv DǐPr |

- Rvjvbx Aciva ev M'vm Pii mv_ RloZ e''³ti 'Z kv' c'v'bi Rb'' ŌBDUwju Av`vjZō bv'g we'kl Av`vjZ'vcb Kiv Ri'wi|
- we''gzb GbwR ti,tjuix Kigkb'K 'Z Kv'hKix Ki'Z nte hv'Z Zviv 'Z M'vm weZi'Yi t'ŋi' Pjgzb Am'Z I AbvPvi AvZ mn'RB wP'Y'Z Ki'Z cv'i Ges Zvi mivnvi e'e'v Ki'Z cv'i|
- 1994 mv'ji tKv'vbx AvBb tgvZv'eK evLive' M'vm wmt÷gm wjt'K AvZ 'Z cve'jK wjt tKv'vbx Pii' c'vb Kiv D'Pr Ges D³ tKv'vbx AvB'bi gva'tg ciwPj'bv Kiv D'Pr| G Rb'' tKv'vbxU i GKU D'jL'hvM' ci'gY tkqv i RbM'Yi g'a' tQto t'qv D'Pr|
- tKv'vbx tPq'ig'vb I teW t'gavi't'i 'wqZKvj w'ó t'gqv' wf'EK nIqv D'PZ; hv'Z Nb Nb e'jxi m'hvM bv N'U|
- we'RGmGj-Gi teW Ae w'w'i±im'K t'cU'v'v'j, mskó gšYvjq Ges i'vR'wZK t'v'v'i w'igLx w'qšY t'K g³ Kivi e'e'v Kiv D'Pr|
- Kv'jw'f evi'MB'bs G'R'U (w'w'eG) Gi t'šiv'Z'K k³ nv'Z w'qšY Ki'Z nte A_ev ew'Zj Ki'Z nte| G t'ŋi' we'teP' w'elq nte Mv'K I tKv'vbx 'v' mgbZ i'vL|
- we'RGmGj KZc'ŋ ev t'cU'v'v'j'K AvZ w'bóvi mv_ Ges m'w'e'teP'v'cmZ'f'v'e c'jx A'Ā'j i'agv' Ave'w'K e'env'i Rb'' M'vm m'hvM c'vb eÜ Kivi w'el'q GLbB w'Pšv Ki'Z nte| t'Kbbv c'jx G'jvKq M'vm mieivn c'v'c'jvBb ^Zix I e'e'v'c'v'q th LiP nq Zv t'K ti'w'f'w'D Kv'jKk'bi gva'tg Av'Z gj'' D'V Av'm bv | G'Z tKv'vbx ŋ'wZ nq| eis G'ŋi' 'v'bxq w'kí-KviLv'vq tekx tekx M'vm m'hvM c'vb I mieivn w'b'ōZ Kiv c'qv'Rb| G'Z t'k'xq w'kí Drcv'b thgb evote; t'Zgwb t'k'ki teKvi m'gm'vi I jv'Ne nte Ges Povš'f'v'e 'wi'' w'egvP'tb f'w'gKv i'vL'e|
- me't'kl ejv hvq, tKv'bv M'vm we'cbb tKv'vbx ev miKvi'K we't'kx eÜR'wZK tKv'vbx mv_ M'vm m'μvš w'w'q'vM c'v'e Mn'Yi c'te LeB mZKg'jK f'v'e AMmi nIqv D'PZ| Ab'vq t'k c'Pi ci'gY i'vR' t'K ew'ĀZ n'Z cv'i; hv cieZ'x'Z tKv'bv'f'v'eB Gov'bv m'ae nqbv| thgbU N'U'Q Kv'd'Kv Pw³ i t'ŋi' Kv'd'Kv Pw³ i g'Zv eo eo Pw³, t'jv'Z me mgq t'k'ki f'w'el't'Zi K_v w'Pšv Kiv D'PZ, G'ŋi' KLbB tKv'bv e''³ we't'k'li, tKv'bv we't'kx tKv'vbx A_ev tKv'bv we't'kx miKv'i i'v' t'K eo K'i t'Lv i m'hvM t'vB| Kv'd'Kv'vi mv_ M'vm we'μ Pw³ i bevq'bi m'hvM Av'm'j Aek'B ev'jv't'k miKvi Z_v we'RGmGj'K Kv'd'Kv'vi Ici Pvc c'qvM Ki'Z nte| hv'Z Kv'd'Kv Zvi Drcv'Z c'Y' AvšR'wZK evR'v'i t'P'q Kg 'v'g ev'jv't'k'K w't'Z eva' nq| Gi d'j ev'jv't'k'ki A_b'wZ t'UKmB nte Ges Kv'd'Kvi K'c'v'iU t'icb'w'w'j'U i ew'x cv'e|