



TRANSPARENCY  
INTERNATIONAL  
BANGLADESH

*Social movement against corruption*



**ANNUAL REPORT  
2016-17**

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# ANNUAL REPORT 2016-17

# FOREWORD

This annual report, covering the period from July 2016 to June 2017, highlights progress made by Transparency International Bangladesh (TIB) to create and strengthen the demand for transparency, and to catalyze positive change in policies and practices for effective control of corruption and for promotion of good governance in the country. What follows here shows a glimpse of how we continued to intensify demand for promoting good governance, and sustained our efforts to amplify the voice against corruption which in many cases catalyzed positive changes.

The reported activities and results are part of TIB's core project titled 'Building Integrity Blocks for Effective Change' (BIBEC) that began in October 2014, with the support of the Department for International Development (DFID) of UK, the Embassies of Denmark and Sweden and the Swiss Agency for Development and Cooperation (SDC).

BIBEC is conceptually and strategically consistent with the relevant provisions of the Constitution of the People's Republic of Bangladesh, as well as Perspective Plan 2011-2021: Making Vision 2021 a Reality; the National Integrity Strategy (2012); the Seventh Five Year Plan (2016-2020); Bangladesh's commitment to the United Nations Convention against Corruption (UNCAC); the Sustainable Development Agenda 2030, especially goal 16, and the election pledges of the Government. In this context TIB considers it as its mandate to strengthen the capacity of the State to prevent and control corruption and promote better governance.

Our anti-corruption and governance research created increased awareness and demand for fighting corruption and establishing transparent and accountable governance. Release of research reports have been followed up by engagement and advocacy initiatives with concerned authorities for policy reforms and better implementation of existing policies. At local level, application of TIB's package of social accountability tools continued to positively impact service delivery in selected institutions. TIB's outreach efforts continued to building networks, alliances and partnerships for strengthening the anti-corruption movement, nationally and locally.

Our work continues to be challenging. There is a growing expectation of TIB, often to an extent that is beyond our capacity and mandate. On the other hand, it is also our challenge to more successfully communicate that our work, if anything, is primarily to strengthen the hands of the Government in terms of fighting corruption, and promoting good governance, transparency and accountability. The reporting period was no different.

We have made significant progress, but we have a long way to go. Our confidence and inspiration rest in the credibility and integrity of what we do and more importantly in the growing public support at large, for which it is our solemn responsibility to catalyze change. Moving forward, we would sincerely welcome your ideas, critiques and suggestions to strengthen our journey ahead.

**Iftekharruzaman**  
Executive Director



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TIB's continued efforts for strengthening voice and demand for improved policies and practices towards transparency, accountability and good governance gained further momentum during the reporting period. Seven research reports were released, following which significant policy initiatives were undertaken. Many of the reports invoked negative response from a section of the powerful as usual, but even in those cases TIB was able to engage more with relevant authorities and other stakeholders to bring in necessary policy reforms.

While the Anti-Corruption Commission (ACC) welcomed the findings and agreed with the TIB's recommendations on the institutional strengthening assessment, Bangladesh University Grants Commission (UGC) and Association of Universities of Bangladesh (AUB) rejected the findings of the study on lecturer's recruitment, terming those unfounded. TIB credibly defended its findings and also managed to generate substantial public support in its favor. In almost all the cases, the public endorsement to TIB's studies was observed in newspaper editorials, op-eds, commentaries, and social media reactions. In a number of other instances, the relevant authorities initiated policy reforms consistent with TIB findings and recommendations.

A cross country study titled *Anti-corruption Agency Strengthening Initiative: Assessment of the Bangladesh Anti-Corruption Commission 2016* found that the overall score of ACC is 61.22%, which falls in moderate category. ACC now needs to improve in few indicators to be elevated to the high category. ACC accepted the major findings of the assessment. It followed up with measures to implement some TIB's recommendations and at the same time moved ahead to strengthen partnership with TIB for prevention campaign under the MoU signed between the two organizations.

The study titled *Recruitment of Lecturers in Public Universities: Governance Challenges and Ways forward* uncovered irregularities and corruption in six different stages in the lecturer recruitment process. Regionalism, nepotism, religious identity, unauthorized financial transactions, and political affinity tarnished the recruitment process in appointing lecturers in section of public of universities. Bangladesh University Grants Commission (UGC) and Association of Universities of Bangladesh (AUB) disagreed and rejected the findings. The AUB threatened TIB with legal action through a press conference. TIB positively responded by placing necessary evidence in support of its study findings.

The Finance Minister reacted sharply when a study on *Climate Finance and Local Government Institutions: Governance in Project Implementation* found weaknesses in the project design phase. The Finance Minister and Bangladesh Climate Change Trust (BCCT) authority maintained that Bangladesh was the best performer in

implementing climate change-related projects. Later BCCT not only agreed to engage with TIB but also advised TIB to undertake additional research on other projects.

The study on *Governance in migration process: Challenges and the way forward* found many governance challenges ranging from legal, institutional and procedural limitations, coupled with rampant corrupt malpractices by intermediaries, causing immense sufferings to millions of people seeking jobs abroad. The Expatriates' Welfare and Overseas Employment Minister rejected the findings terming it "baseless" without any explanation.

A study titled, *Cyclone Roanu: Challenges of Good Governance in Disaster Management and Way forward* revealed weak governance at several stages of disaster management. It is found that due to lack of coordination in disseminating warning signal, cyclone warning signals did not reach in remote areas and wrong weather signal was broadcast.

TIB's effort to intensify the demand of effective parliament continued during the reporting period. The 13<sup>th</sup> report in the series and 3<sup>rd</sup> of the 10<sup>th</sup> Parliament titled Parliament Watch found that challenges against its effective functioning were still prevailing. These included, among others, the use of un-parliamentary languages in the speeches of treasury bench and the opposition towards the alliance or parties that have no representation in the house and many others. While the Chief Whip was critical of the findings on quorum crisis, the Speaker of the Parliament endorsed the findings of TIB's 'Parliament Watch' report, and welcomed the recommendations.

The application of social accountability tools at 45 CCC areas such as Citizens' Report Cards (CRC), Advice & Information Desk (AI-Desk), Face the Public (FtP) events, Mothers' Gatherings, Open Budgets, Street Theatres, Citizens' Charters, Information Bill Boards, Complaint Boxes, Advocacy and Legal Advice Centers (ALAC) and the application of Right to Information (RTI) Act, continued to positively impact delivery in five key sectors: health, education, local government, land and climate finance governance.

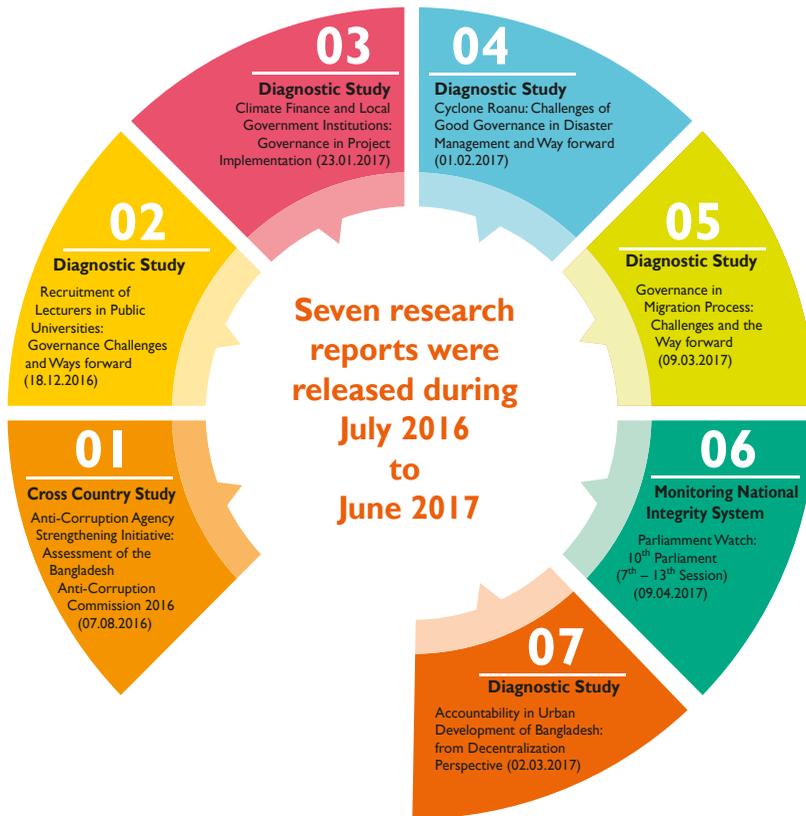
To strengthen anti-corruption awareness among the youngsters, a number of diversified youth activities and theme-based competitions, such as cartoon, photo exhibition and national debates were organized at the national level. In addition, the media development programme covering investigative journalism awards, training and fellowship continued to build the capacity of media to produce quality reporting on corruption issues.

The reporting period also reminded us the important lesson once again that the risks and challenges of anti-corruption social movement can also be converted into opportunities for positive changes.

# EVIDENCE-BASED RESEARCH

During the reporting period, TIB produced and disseminated different research studies primarily focusing on the contextual and causal analyses of corruption and recommending appropriate legal/policy measures. A total of seven different types of studies was released during the period that created awareness and

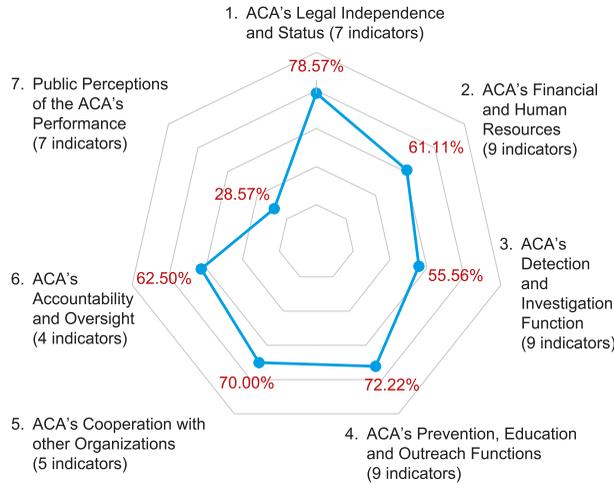
generated demand for fighting institutional corruption and establishing transparent and accountable governance. Some of study findings incurred sharp reactions from concerned authorities. TIB credibly defended its findings and also managed to generate substantial public support in its favor.



A cross country study titled *Anti-Corruption Agency Strengthening Initiative: Assessment of the Bangladesh Anti-Corruption Commission 2016* found that the overall score of ACC is 61.22%, which falls in moderate category. ACC now needs to improve in few indicators to be elevated to the high category. ACC accepted

the major findings of the assessment. It quickly moved to engage further with TIB in exploring ways to implement the recommendations of the study in both local and national levels under the Memorandum of Understanding between the two organizations for cooperation with particular relevance to corruption prevention.

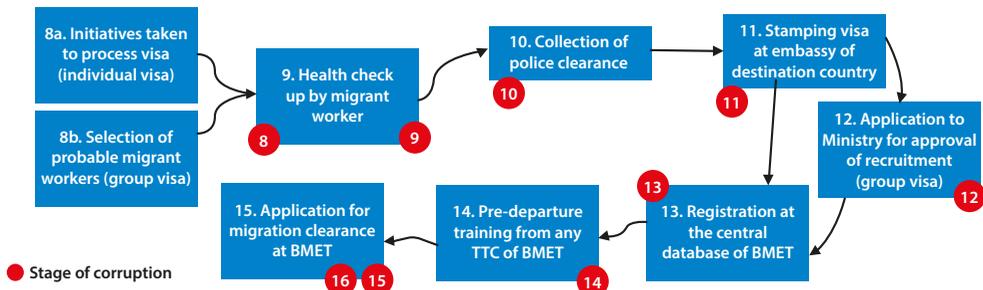
**Figure 6: ACC's Scores by Dimension**



The study titled *Recruitment of Lecturers in Public Universities: Governance Challenges and Way forward* uncovered irregularities and corruption in six different stages in the whole recruitment process. Regionalism, nepotism, religious identity, unauthorized financial transactions, and political affinity tarnished the recruitment process in appointing lecturers in section of public of universities. Bangladesh University Grants Commission (UGC) and Association of Universities of Bangladesh (AUB) disagreed and rejected the findings. TIB sent a rejoinder to the newspapers and a note to the UGC clarifying its position. The AUB threatened TIB with legal action through a press conference. TIB positively responded by placing necessary evidence in support of its study findings. The UGC later introduced a unified reporting system for financial accountability of private universities and set up Internal Quality Assurance cell in all universities.

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**Figure 3: Steps of Visa Processing in Bangladesh**



The study on *Governance in Migration Process: Challenges and the Way forward* found many governance challenges ranging from legal, institutional and procedural limitations, coupled with rampant corrupt malpractices by intermediaries, causing immense sufferings to people seeking jobs abroad.

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The 13<sup>th</sup> report in the series and 3<sup>rd</sup> of the 10<sup>th</sup> Parliament titled 'Parliament Watch' found that challenges are still prevailing. They included the use of un-parliamentary languages in the speeches of treasury bench and the opposition towards the alliance or parties that have no representation in the house. Violations of the Rules of Procedure in the behaviors of some members during sessions were also observed. Besides, conflict of interest of some standing committee members, irregular meeting of the standing committees, absence of any specific timeline for implementing recommendations proposed by the standing committees, lack of disclosure and access to information on parliamentary businesses (proceedings of the sessions) and committee information (reports) were some notable challenges continue to be the main predicaments against a more effective functioning of the Parliament. While as initial response the Chief Whip was critical of the report, the Speaker of the Parliament endorsed the findings of TIB and welcomed the recommendations.

Accountability in urban development of Bangladesh:

## A Decentralization perspective

A report titled, 'Democratic decentralization and promotion of accountability in urban development of Bangladesh: a study on Khulna City Corporation (KCC), Khulna Development Authority (KDA) and Jessore municipality' revealed that local government organizations with properly devolved authority are more accountable compared to the delegated form of decentralization.

Conducted under TIB Fellowship programme for innovative research on corruption and governance, the study identified lack of grievance redress mechanism (GRM) in KCC and KDA, as a key predicament against accountability, whereas a properly functioning participatory GRM in Jessore municipality ensures a higher level of accountability. In addition, there is no established legal mechanism of coordination among public authorities in KCC whereas the Jessore municipality has no such problem.

Based on such findings from field research and stakeholder consultations, the study recommended introduction and implementation of effective grievance redress mechanism and robust system of coordination as a means of accountable local governance.

# ADVOCACY INITIATIVES

During the reporting period TIB submitted seven policy briefs to respective authorities advocating for reforms measures based on its research findings in various sectors or emerging issues of national importance. In several instances, the concerned authorities acknowledged TIB's study recommendations and took necessary steps accordingly. Some concrete examples are highlighted below:

## University Grants Commission (UGC)

introduced a unified reporting form (Private University Regulation form) to improve financial accountability of the universities. It also issued an order to establish Internal Quality Assurance Cell in all universities for ensuring quality of education in private universities.

In line with TIB's National Household Survey, the **Office of the Comptroller and Auditor General (CAG)** of Bangladesh directed the Directorate of Local and Revenue to include seven most corrupt sectors (Department of Immigration and Passports, Law Enforcement Agencies, Education, BRTA, Land administration, the Judiciary, Health) in its Audit Programme on a priority basis.

Based on recommendations of an earlier study on question paper leakage in public examinations two major changes were introduced by the **Ministry of Education** effective from the SSC examinations of 2017, MCQ provision was reduced from 35 to 25 for science students and from 40 to 30 for students of humanities and commerce. Following TIB's recommendation, the authorities introduced eight sets of question papers, among which only one set was to be picked up through lottery as the final question paper to stop question leakage in the Primary School Certificate Examination (PSC).

In response to a policy statement on governance of gold business in Bangladesh on 9 June 2017, TIB was asked by the **Finance Minister** on 11 June 2017 to draft a Gold Policy, for which TIB undertook a rapid research and submitted the draft to the Minister.

Following TIB's recommendations in a study on land governance in 2015, the **Cabinet Division** made it mandatory during the reporting period to seek permission from concerned authorities for the use of land for development or industrial purposes.

As a result of continued engagement with the authority several specific recommendations of TIB were implemented by the **Department of Immigration and Passports** aimed at bringing significant changes in passport services.

# TIB at 20

The year 2016 marked the 20<sup>th</sup> anniversary of TIB, which was celebrated through a number of activities at local and national levels. Over the years, TIB has devoted itself to the task of mobilizing a social movement to curb corruption and to promote good governance in the public, private and non-governmental sectors through greater accountability, transparency and public participation.

The two decades of TIB's efforts have seen some remarkable achievements. TIB played the catalytic role in the enactment of the Anti-Corruption Act, 2004 and setting up of the Anti-Corruption Commission (ACC) in Bangladesh. Since 2007-08, TIB has been relentlessly campaigning for effective implementation of the Act and ensuring the independence and effectiveness of the ACC.

Besides, TIB's sustained advocacy campaigns led to Bangladesh's accession to the United Nation's Convention against Corruption (UNCAC) in 2007. TIB also collaborated with the Bangladesh Government in the review of implementation of UNCAC. TIB played an instrumental role in the enactment of the Right to Information Act 2009, Whistleblower's Protection Act 2011, drafting and adoption of the National Integrity Strategy. TIB is also currently providing technical support to the Government in enforcement of the strategy. Other examples of achievement of TIB is the successful advocacy to ensure continued budgetary provision for the Climate Change Trust Fund and inclusion of transparency and accountability as the key challenges in the management of climate finance in the 7th Five Year Plan.



During the journey, TIB has given priority to mobilizing people against corruption on a voluntary basis by forming watchdog bodies Committees of Concerned Citizens (CCCs) at the local level. The movement prominently features the youth, particularly students, who have emerged as the prime movers of the social movement under the banner of YES- Youth Engagement and Support with around active 6000 members across the country. TIBs local level intervention involves, inter alia, application of a range of social accountability tools to promote better governance and corruption control in selected service sector like health, education, local government, land and climate finance governance. This platform of anti-corruption volunteers - CCC-YES and their supplementary groups - YES Friends and Citizens for Transparency (Shojon), a unique initiative in TI family, has been widely commended nationally and internationally including the first ever Global Partnership for Social Accountability Award (GPSA) having been awarded to TIB in 2015 which recognized that the real changes in accountable governance are being achieved by engaging people.

# PEOPLE'S ENGAGEMENT



While TIB faced increasing challenges at the national level, the anti-corruption social movement continued its diversified initiatives in the grassroots level by engaging citizens in catalyzing more transparent, accountable and citizen-centric service delivery during the reporting period. TIB's augmented applications of social accountability tools have been positively effecting the quality of public service in specific fields and institutions of service sectors like health, education, land and municipal services. Due to positive sectoral initiatives by Committee of Concerned Citizens (CCC), the demand for replication of the same have grown within the community and the government authorities at the local level.

The relentless advocacy and campaign efforts of CCC-YES have demonstrated that quality public service can be ensured and delivered if citizens raise their voices against corruption. The social accountability tools included Citizens' Report Card (CRC), Face the Public (FtP), Open Budget, Advice and Information Desks (AI-Desks), Advocacy and Legal Advice Centre (ALAC), Consultation meeting/workshop, Advocacy meeting, and many promotional and motivational initiatives. The outreach events were widely attended by community people, elected public representatives, officials of various local administrations, civil society, media and network including youths from schools, colleges and universities.

*CCC's sustained advocacy helps restore Narod Nod's navigability in Natore*



During the reporting period, CCC Natore initiated a campaign to restore the navigability of river named Narod Nod, illegally encroached by influential land grabbers, causing immense suffering including health hazards to local residents. Successive advocacy meetings with local administration and various outreach campaigns with the help of network and media influenced Deputy Commissioner to visit the affected areas. With the help of day laborers and volunteers, a cleanliness campaign was undertaken to clean the river of various waste material. The local Water Development Board identified at least 37 illegal structures along the bank and efforts are now underway by concerned authorities to restore the navigability of the river.

### **'Combined Citizens Charter' of Chandpur District Administration**

Following a request from Chandpur District Administration, TIB provided feedback on the Combined Citizen Charter, compiling service-related information of 61 institutions in the district. TIB's feedback that contained seven specific observations and five recommendations was appreciated by the Deputy Commissioner's Office of Chandpur. TIB's contribution in improving Combined Citizen Charter of Chandpur District Administration is an example of complementary efforts of GO-NGOs in promoting 'put the public first' concept of the Government.

Throughout the year, CCC-led YES groups in 45 different locations engaged community people in the movement using various social accountability tools. These included, among others: Right to Information fairs to raise awareness how information can bring good governance; mother's gatherings to facilitate mothers raising voices about their children's needs; street theatres to aware people about tools to tackle corruption in service delivery; and Choose the Right Candidates programmes to ensure accountability of public representatives and officials. In addition, tools such as issue-based advocacy rallies, human chains, essay and cartoon exhibitions, signature campaigns, debate competitions, anti-corruption oath taking and various other outreach activities built the capacity of the local community people to stand up against corruption.

## YES initiative helps college students to get refund of payments collected unduly

The YES group of Nilphamari urged the Principal of a local college to stop charging undue payment from the students. The initial non-cooperation of the college authority led to filing formal complaints with the District Administration, prompting an official instruction that compelled the college authority to return the unauthorized amount of money collected from some 500 students.

Public hearing sessions jointly with the ACC and open budget sessions with respective authorities are also proving to be useful tools to sensitize and commit the relevant officials to deliver efficient and accountable services. Satellite Advice and Information Desks in schools, hospitals and local government offices are empowering people to demand corruption and hassle-free services.



## ALAC (Advocacy and Legal Advice Centers)

With the introduction of ALAC in three new areas (i.e. Mymensingh, Natore and Bogra) during the reporting period, the total number of ALAC stood at nine. ALAC is designed to ensure free legal advice to the disadvantaged people of the community, especially the victims of corruption in education, health, local government, environment and land sectors. During the reporting period, some 292 clients visited ALAC to seek support of whom 23% were women and 74 clients had been benefitted by having advice from ALAC.

## Building momentum through amplification

As part of amplification efforts by CCC and YES to reach out with various social accountability tools to non-project areas, some 548 primary schools in Jessore, Sylhet, Kishoreganj and Chandpur have started using an ethics book of TIB titled Bornomalay Nitikotha (Ethics through Alphabets). In several primary schools in Sylhet and Bagerhat, the CCC-inspired mothers' gathering model was introduced at their own initiatives. Inspired by CCC initiative, District Primary Education Officer of Mymensingh instructed several primary schools to adopt TIB's Active Mothers Forum model.

VGD monitoring by YES members encouraged UNO of Chapainawabganj Sadar Upazilla to request for more such monitoring in all UPs of the Upazilla. As VGD monitoring successfully unearthed evidence-based cases of corruption, 14 Deputy Commissioners instructed all UNOs to stop malpractices in the government's safety net programme.

As a result of continued advocacy by CCC-YES, 1039 officers were designated as per RTI Act 2009 in non-CCC areas, creating opportunity for promotion of right to information of the citizens.

## Adaptation Fund

### Towards improved governance standards in Bangladesh's climate adaptation fund



Bangladesh's overall standard of governance in climate change adaptation (CCA) finance is satisfactory; nonetheless, there are ample scopes for improvement in the areas of transparency, accountability, integrity and participation in prioritizing, accessing, delivering and monitoring of the adaptation fund. Citing an online survey by TIB among 35 stakeholders comprising public, private, NGO and International agencies from 15<sup>th</sup> January to 5<sup>th</sup> March 2017 to assess Bangladesh's prevailing state of governance in CCA Finance, this was revealed on 12<sup>th</sup> March 2017 during a validation workshop titled: Climate Change Adaptation (CCA) Finance in Bangladesh: Governance Standards Assessment, held at Transparency International Bangladesh (TIB)'s head office.

With the technical support of the global CSO network Adaptation Watch, the results of the survey showed that Bangladesh's overall standard of governance in CCA Finance was 3.09 out of 5.00 scale. However, when all four CCA finance components were measured against governance indicators, transparency, accountability, integrity and participation were found to be major challenges in terms of prioritizing, accessing, the delivery and monitoring of CCA finance, for which a transparency framework has been developed with the participation of officials from the relevant Ministries, development partners, private sector, NGOs and academia.

# YOUTH ENGAGEMENT

YES activists both at CCC areas and Dhaka raised their voices against corruption during the observance of several national and international days. While observing International Youth Day (IYD), YES activists in Dhaka and 45 locations of the country reiterated their firm commitments to reduce corruption in the country. During a National School Debate Competition in Dhaka, more than 100 school students gained knowledge about anti-corruption tools and strategies to fight corruption.

28 leaders and deputy leaders of Dhaka YES identified challenges and ways to overcome the same for making YES-led anti-corruption efforts more effective and innovative. The on-campus and off-campus activities by 15 Dhaka YES groups continued to spearhead anti-corruption messages in various educational institutions in the capital. During the reporting period Dhaka YES theater continued to spur anti-corruption messages by organizing several street theater shows while a new choreography of TIB's theme song was developed. Tools such as AI-desk at Dhaka Medical College and Hospital, RTI campaigns, integrity board and study circles were applied to broaden both knowledge-base and raise public awareness against corruption.



The International Anti-Corruption Day (IACD) 2016 was observed through week-long activities in the capital and in 45 locations of the country with the theme: 'Together against Corruption'. The day began in the morning with a human chain at the Central Shaheed Minar. Later, some 242 YES volunteers from 45 locations of the country and the capital received 'Inspiration Awards' for their contribution in spreading the anti-corruption social movement in the country.

Six cartoonists and three photographers were awarded. At the same time, a week-long exhibition comprising 60 cartoons and 23 photographs was also inaugurated.

During a dialogue with selected YES members on 9<sup>th</sup> October 2016, Professor Dr. Syed Manzoor Islam, a member of TIB's Board of Trustees, motivated the youth by giving an inspiring talk on Development and Democracy: Primacy of Inclusiveness and Accountability. Hoping that the Government would make inclusiveness, transparency and accountability as the cornerstones of democratic practices in Bangladesh, he urged the youth in playing their due role in making development meaningful.

The Anti-Corruption Commission (ACC) joined TIB in mobilizing public opinion for the togetherness against corruption the eight divisional cities of the country. For the first time, 'Bus branding' was introduced in the capital for three months from 11<sup>th</sup> December 2016 to communicate the anti-corruption message. Anti-Corruption essay competition and public speaking competition were held as a means of sensitization and awareness of the youth.



The IACD was also duly observed in 45 locations of the country where TIB-inspired YES members mobilized themselves to raise voice against corruption and apply social accountability tools, and participated in various cultural events, showing of video drama, rallies, human chain, bi-cycle rally and discussion meetings.

A total of 96 debaters from 32 universities engaged themselves in a debate competition on the importance of ensuring transparency, accountability and community participation during an inter-university parliamentary-styled debate competition on the theme 'Good Governance in Climate Finance: Information Disclosure and Citizens' organized by TIB from 24-26 February, 2017. The final round of the debate and the awards ceremony was broadcast on the private TV station 'Channel-i' TV which has an estimated 25 million viewers all over the world.

## PARTNERSHIPS

**TIB continued to forge issue and event-based partnerships during the reporting period as a means of expanding its outreach and strengthening the anti-corruption constituency. Notable among these were the following:**

At the local level, CCCs of TIB and Corruption Prevention Committees (CPCs) of Anti-Corruption Commission (ACC) with

support from local administration co-organised 16 Public Hearings to ensure transparency and accountability in government service providing departments. At the Public Hearings, service recipients of concerned government offices/departments (e.g. land, health, education, local government, social welfare, Rural Electrification Board) raised their concerns and complaints to the respective authorities in front of higher officials. Some issues were resolved instantly while authorities committed

to resolve the others in due course. An on-going study shows progress towards higher degree of transparent, accountable and participatory governance in the relevant institutions/sectors. As a member of a Working Group of INGO and CSOs, TIB coordinated the efforts to draft the Rules of 'The Foreign Donation Regulation Act, 2016' with the objective of minimizing the restrictive and arbitrary use of certain provisions of that Act that could curtail the space for civil society.

To strengthen anti-corruption movement CCCs undertook a total of 127 issue-based joint initiatives involving 866 local level likeminded institutions.

Organized in partnership with Coastal Livelihood and Environmental Action Network (CLEAN) and nine coastal area-based Committees of Concerned Citizens (CCCs), a people engagement programme added a new dimension to TIB's work on climate finance

governance. For the first time the people already affected by climate change including the internally displaced were involved in the campaign. In various innovative events like rally of floating banana-plant made ferries and coffin procession symbolizing life at risk of victims of river erosion, storm surge, excessive salinity, depressions and cyclone, the participants demanded justice and called upon the developed industrial countries liable for emission of greenhouse gas to disburse funds for compensation as pledged so these could be used for technologies and innovations for adaptation.

An inter-university debate competition was organized by TIB and KUET Debating Society (KDS) on the theme 'Transparency, accountability, participation in climate finance: Youth against corruption, together'. A total of 96 debaters from 30 universities took part.



## Climate

*affected people in campaigns demanding justice from developed industrial countries*

As part of ongoing MOU, two capacity building programmes were organized with Association of Land Rights and Development (ALRD) where both sides learnt about each other's specialized subject areas for mutually beneficial interest. On several occasions, both organizations also raised their voices against land grabbing by powerful elites, and mismanagement in land-related public service delivery agencies.

A national platform titled Citizen's Platform for SDGs, Bangladesh was formed where TIB is one of the leading core group members. This citizens' platform will monitor the overall SDG implementation process of the government, and also offer expert suggestions in ensuring transparency and accountability of the entire gamut of SDG implementation processes. Most importantly, the key objective is to engage people at national as well as local levels in various activities in the spirit of "leaving no one behind". Apart from involvement in the Steering Committee of the platform TIB has been conducting its own efforts for knowledge creation own advocacy with a particular focus on its mandate area, namely, goal 16.

## MEDIA ENGAGEMENT



### IJ Awards 2016

*winners are seen with the Guests and the Judges*

During his short visit in October 2016, José Ugaz, Chairperson of the International Board of Directors of Transparency International (TI) gave a talk as the Chief Guest during a seminar on "Media and Corruption". He termed media as one of the best allies in the fight against corruption. He also gave away "Investigative Journalism Awards-2016" to nine journalists for their reporting on corruption.

During the reporting period, a total of 23 journalists from seven climate vulnerable locations of the country were trained on investigative journalism on climate finance governance. A group of reputed experts provided the training on global and national perspectives on related issues. As a follow up, 23 journalists committed to producing investigative reports on challenges of governance and irregularities in climate projects.

On 2<sup>nd</sup> May 2017, TIB organized a dialogue on 'SDG 16 and Good Governance: Government, Mass Media and Citizens'. The dialogue observed that tripartite partnership among the government, mass media and citizens can contribute to good governance as outlined in SDG 16 with a particular focus on building peaceful and inclusive societies, access to justice for all and effective, accountable and inclusive institutions at all levels.

## Role of women public officials in achieving SDG 16



With the support of the Cabinet Division, TIB arranged a workshop titled 'Sustainable development goals, good governance and women' on 6<sup>th</sup> March to promote better understanding of challenges and role of women government officials in achieving the Sustainable Development Goals (SDGs) and ensuring good governance. Eight female Upazila Nirbahi Officers (UNO) of eight Upazila from all the administrative divisions of the country participated in the event.

The synergy between SDG 5 (gender equality and empowerment of all women and girls) with SDG 16 (effective accountable and inclusive institutions) with specific stress on such indicators as effective corruption control, justice, accountable governance, access to information was the main focus of the initiative.



Female UNO's from eight Upazilas at the workshop on SDG's

The officials worked together throughout the day-long workshop to identify challenges and developed work plans to incorporate indicators of goal 16 in their respective work for achieving goal 5.

# TIB'S BOARD OF TRUSTEES



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Chartered Accountants

**Independent Auditor's Report**  
To the Board of Trustees

We have audited the accompanying financial statements of Transparency International Bangladesh, which comprises the statement of financial position as at 30 June 2017, and the statement of income and expenditure, and statement of receipts and payments for the year ended, and a summary of significant accounting policies and other explanatory information.

**Management's responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Bangladesh Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

**Auditor's responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Bangladesh Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Opinion**

In our opinion, the financial statements give a true and fair view of the financial position of the Organization as at 30 June 2017, and of its financial performance and its receipts and payments for the year ended in accordance with Bangladesh Financial Reporting Standards.

Dhaka, 23 SEP 2017

  
Chartered Accountants



National Office : BTMC Bhaban (7<sup>th</sup> & 8<sup>th</sup> Floor), 7-9 Karwan Bazar Commercial Area, Dhaka- 1215, Bangladesh  
Motijheel Office : Isipahani Building (3rd Floor), 14-15 Motijheel Commercial Area, Dhaka-1000, Bangladesh  
Chittagong Office : Delwar Bhaban (4th Floor), 104 Agrabad Commercial Area, Chittagong-4100, Bangladesh

**TRANSPARENCY INTERNATIONAL BANGLADESH (TIB)**  
Statement of Financial Position  
As at 30 June 2017

	Notes	30 June 2017 (12 Months) BDT	30 June 2016 (06 Months) BDT
<b>ASSETS</b>			
<i>Non-current assets</i>			
Property, plant and equipment	5.1	28,238,878	33,620,287
Intangible assets	5.2	3,443,494	5,129,803
		<b>31,682,372</b>	<b>38,750,090</b>
<i>Current assets</i>			
Advances, deposits & prepayments	6	6,263,155	6,534,624
Receivables	7	168,199	108,172
Cash & cash equivalents	8	86,622,733	135,024,551
		<b>93,054,087</b>	<b>141,667,347</b>
<b>Total assets</b>		<b>124,736,460</b>	<b>180,417,437</b>
<b>LIABILITIES AND NET ASSETS</b>			
<i>Current liabilities</i>			
	12	4,720,034	5,512,746
<i>Net assets</i>			
Due to donor	9	82,226,177	130,986,930
TIB General Fund	10	6,107,876	5,167,670
		<b>88,334,053</b>	<b>136,154,600</b>
Fixed asset fund- unfunded	11	31,682,372	38,750,090
		<b>120,016,426</b>	<b>174,904,690</b>
<b>Total liabilities and net assets</b>		<b>124,736,460</b>	<b>180,417,437</b>

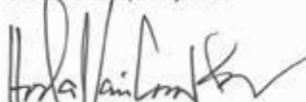
*This financial statements should be read in conjunction with the annexed notes*

  
Treasurer

  
Executive Director

  
Chairperson

Auditors Report  
See annexed report of date

  
Chartered Accountants

Dhaka, 23 SEP 2017



**TRANSPARENCY INTERNATIONAL BANGLADESH (TIB)**  
**Statement of Income and Expenditure**  
 For the year ended on 30 June 2017

	<u>Notes</u>	2017	2016
		(12 Months)	(06 Months)
		<u>BDT</u>	<u>BDT</u>
<b>INCOME</b>			
Grants income	4.5	408,573,285	210,149,827
Income for general fund (Annexure # 5)	4.6	497,400	119,345
<b>Total income</b>		<b>409,070,685</b>	<b>210,269,172</b>
<b>EXPENDITURE</b>			
Salary and allowance	19	243,959,983	117,151,478
Travel cost	20	9,018,026	3,319,187
Technical support and consultancy cost	21	103,500	17,250
Staff training and capacity building cost	22	913,030	142,792
Operating cost	23	77,380,725	36,340,574
Activity cost	24	71,363,544	34,770,857
Capacity building of CCC, YES, YES Friends and Partners	25	5,068,158	18,437,965
Property, plant and equipment(Non capitalized expenditure )	26	1,263,720	89,068
<b>Total expenditures</b>		<b>409,070,685</b>	<b>210,269,172</b>

*This financial statements should be read in conjunction with the annexed notes*

Treasurer 

Executive Director 

Chairperson 

*Auditors Report*  
 See annexed report of date

Dhaka, 23 SFP 2017

  
 Chartered Accountants

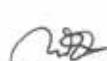


TRANSPARENCY INTERNATIONAL BANGLADESH (TIB)  
Statement of Receipts and Payments  
For the year ended on 30 June 2017

	Notes	2017	2016
		(12 Months) BDT	(06 Months) BDT
<b>Opening balance</b>			
Cash in hand	8	166,741	213,333
Cash at bank	8	134,857,810	110,207,189
		<b>135,024,551</b>	<b>110,420,522</b>
<b>Receipts</b>			
Foreign grants	9.1	352,113,780	245,460,797
Other Foreign Grants	10.1	239,471	85,410
Membership fee	14	44,900	8,000
Other receipts	15	-	1,718,629
Bank interest	16	814,096	319,911
Other income	17	152,207	192,914
Received against capital expenditure	18	85,527	183,446
<b>Total receipts</b>		<b>353,449,982</b>	<b>247,969,108</b>
<b>Total</b>		<b>488,474,533</b>	<b>358,389,630</b>
<b>Payments</b>			
Salary and allowance		243,973,049	121,572,417
Travel cost		8,967,277	3,783,083
Technical support and consultancy cost		103,500	17,250
Staff training and capacity building cost		913,030	144,813
Operating cost		60,526,038	30,313,753
Activity cost		71,414,169	39,579,501
Capacity building of CCC, YES, YES Friends and Partners		5,068,158	18,437,965
Property, plant and equipment (Non capitalized expenditure)		1,263,720	903,522
Property, plant and equipment (capitalized expenditure)		8,867,407	8,612,773
Refunded to Donors /Other adjustment	27	755,456	-
<b>Total payments</b>		<b>401,851,802</b>	<b>223,365,079</b>
<b>Closing balance:</b>			
Cash in hand	8	230,169	166,741
Cash at bank	8	86,392,564	134,857,810
		<b>86,622,733</b>	<b>135,024,551</b>
<b>Total</b>		<b>488,474,533</b>	<b>358,389,630</b>

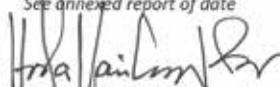
This financial statements should be read in conjunction with the annexed notes

  
Treasurer

  
Executive Director

  
Chairperson

Auditors Report  
See annexed report of date

  
Chartered Accountants

Dhaka, 23 SEP 2017



# ABBREVIATIONS

ACA	Anti-Corruption Agency
ACC	Anti-Corruption Commission
AI Desk	Advice and Information Desk
ALAC	Advocacy and Legal Advice Centre
ALRD	Association for Land Reform and Development
BCCTF	Bangladesh Climate Change Trust Fund
BIBEC	Building Integrity Blocks for Effective Change
CAG	Comptroller and Auditor General
CCA	Climate Change Adaptation
CCC	Committee of Concerned Citizens
CFG	Climate Finance Governance
CLEAN	Coastal Livelihood and Environmental Action Network
CPCs	Corruption Prevention Committees
CSO	Civil Society Organization
DFID	Department for International Development
EOD	Embassy of Denmark
F&A	Finance and Administration
FtP	Face the Public
GPSA	Global Partnership for Social Accountability Award
IYD	International Youth Day
KDS	KUET Debating Society
MoU	Memorandum of Understanding
NIS	National Integrity System
NGO	Non-Governmental Organization
RMG	Ready-made Garment
RTI	Right to Information
SDC	Swiss Agency for Development and Cooperation
SDG	Sustainable Development Goal
SWAJON	Swachhotar Jonno Nagorik (Citizens for Transparency)
TI	Transparency International
TIB	Transparency International Bangladesh
YES	Youth Engagement and Support
UNO	Upazila Nirbahi Officer

# ANNEXURE

## Designated officers of TIB

As a stakeholder in people's right to information and in accordance with the RTI Act 2009 TIB's designated information request channels are: info@ti-bangladesh.org, or by phone or letter to: Manager- Resource & Information Centre phone: 01713065016.

<b>Appellate Authority</b> (Head Office and the CCC's)	<b>Dr. Iftekharuzzaman</b> Executive Director <b>Transparency International Bangladesh (TIB)</b> MIDAS Centre (Levels 4 & 5) House: 05, Road: 16 (New) 27 (Old) Dhanmondi, Dhaka- 1209 Phone : +88 02 9124788, 9124789, 9124792 Fax : +88 02 9124915 E-mail : edtib@ti-bangladesh.org
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The following list provides contact details of Designated Information Officers and Alternate Designated Information Officers of TIB both at national and in CCC areas:

Head Office Address	Responsible Information Officer	Responsible Alternative Information Officer
<b>Transparency International Bangladesh (TIB)</b> MIDAS Centre (Levels 4 & 5) House: 05, Road: 16 (New) 27 (Old), Dhanmondi, Dhaka- 1209 Phone : +88 02 9124788, 9124789 9124792 Fax : +88 02 9124915 E-mail : info@ti-bangladesh.org	<b>Kumar Bishwajit Das</b> Manager- Resource & Information Phone : +88 02 9124788, 9124789 9124792 Mobile: 01713065016 Fax : +88 02 9124915 E-mail : bishwajit@ti-bangladesh.org	<b>Juliet Rossette</b> Programme Manager- Research & Policy Phone : +88 02 9124788, 9124789 9124792 Mobile: 01714092818 Fax : +88 02 9124915 E-mail : juliet@ti-bangladesh.org

*\*Alphabet wise CCC areas are listed below.*

Area*	Address	Responsible Information Officer	Responsible Alternative Information Officer
Bagerhat	273, Shawkatara Manzil (Ground Floor) Mollick Barir More Khardar, Bagerhat-9300 E-mail: ccc.bagerhat@ti-bangladesh.org	<b>Md. Asaduzzaman</b> Assistant Manager- Finance & Admin E-mail: asaduzzaman@ti-bangladesh.org Mobile: 01730095923 Land phone: 0468-62815	<b>Shaikh Bashir Ahmed</b> Area Manager- Civic Engagement E-mail: bashir@ti-bangladesh.org Mobile: 01714092856 Land phone: 0468-62815
Barguna	House: 228, Susil Sadhu Bari Shahid Smriti Sarhak, Thana Para, Barguna-8700 E-mail: ccc.barguna@ti-bangladesh.org	<b>Md. Abu Bakor Siddik</b> Assistant Manager- Finance & Admin E-mail: bakor@ti-bangladesh.org Mobile: 01730726737 Land phone: 0448-51212	<b>Md. Rokonuzzaman</b> Area Manager- Civic Engagement E-mail: rokon@ti-bangladesh.org Mobile: 01730726734 Land phone: 0448-51212

Area*	Address	Responsible Information Officer	Responsible Alternative Information Officer
Barisal	10, Parara Road (1st floor) Barisal E-mail: ccc.barisal@ti-bangladesh.org	<b>G. M. Mazharul Alam</b> Assistant Manager- Finance & Admin E-mail: mazharul@ti-bangladesh.org Mobile: 01730095928 Land phone: 0431-61388	<b>Md. Monirul Islam</b> Area Manager- Civic Engagement E-mail: monirulislam@ti-bangladesh.org Mobile: 01714092827
Bogra	Osman House (2nd Floor) Ray Bahadur Lane, Jalesharitala, Bogra- 5800 E-mail: ccc.bogra@ti-bangladesh.org	<b>Mohammad Harun-Or-Rashid</b> Assistant Manager- Finance & Admin E-mail: harun@ti-bangladesh.org Mobile: 01730726738 Land phone: 051-67290	<b>Nazma Khanom Nazu</b> Area Manager- Civic Engagement E-mail: nazma@ti-bangladesh.org Mobile: 01730726733 Land phone: 051-67290
Brahman baria	1019 (2nd floor), Court Road, Brahmanbaria E-mail: ccc.brahmanbaria@ti-bangladesh.org	<b>Kazi Iftekhar-UI-Hasan</b> Assistant Manager- Finance & Admin E-mail: kazi.iftkhar@ti-bangladesh.org Mobile: 01730095916 Land phone: 0851-57076	Area Manager- Civic Engagement E-mail: Mobile: 01714092841 Land phone: 0851-57076
Chakaria	Voramohuri, Court Road Chakaria, Cox's Bazar E-mail: ccc.chakaria@ti-bangladesh.org	<b>Md. Abdul Gaffar</b> Assistant Manager- Finance & Admin E-mail: gaffar@ti-bangladesh.org Mobile: 01730095915 Land phone: 03422-56310	<b>A G M Jahangir Alam</b> Area Manager- Civic Engagement E-mail: jahangir@ti-bangladesh.org Mobile: 01714092848 Land phone: 03422-56310
Chandpur	Rawshan Cottage, (Ground Floor), Holding No # 0160, Shahid Muktijoddah Sarak, Laker par, Chandpur Sadar, Chandpur-3600 E-mail: ccc.chandpur@ti-bangladesh.org	<b>Masud Miah</b> Assistant Manager- Finance & Admin E-mail: masudmiah@ti-bangladesh.org Mobile: 01730095917 Land phone: 0841-67659	<b>Md. Masud Rana</b> Area Manager- Civic Engagement E-mail: mrana@ti-bangladesh.org Mobile: 01714092869 Land phone: 0841-67659
Chapai Nawabganj	70, College Road Chapai Nawabganj E-mail: ccc.chapainababganj@ti-bangladesh.org	<b>Md. Younus Ali</b> Assistant Manager- Finance & Admin E-mail: younus@ti-bangladesh.org Mobile: 01730095934 Land phone: 0781-51476	<b>Md. Shofiqul Islam</b> Area Manager- Civic Engagement E-mail: shofiqul@ti-bangladesh.org Mobile: 01714092837 Land phone: 0781-51476
Chittagong	Highperien Shafi Shams Apartment, Flat: 3B, 2nd Floor, 114 Chanmari Road, Lalkhan Bazar, Chittagong - 4000. E-mail: ccc.chittagong@ti-bangladesh.org	<b>Shahada Akter</b> Assistant Manager- Finance & Admin E-mail: shahada@ti-bangladesh.org Mobile: 01730095913 Land phone: 031-621479	<b>Mohammed Tawhedul Islam</b> Area Manager- Civic Engagement E-mail: tawhedul@ti-bangladesh.org Mobile: 01714092828 Land phone: 031-621479
Comilla	Chowdhury Mansion 620/ka (1st floor) Jhautola, Comilla E-mail: ccc.comilla@ti-bangladesh.org	<b>H. M. Mynul Hoq</b> Assistant Manager- Finance & Admin E-mail: mynul@ti-bangladesh.org Mobile: 01730095918	<b>Md. Ashraf Mahmood Sarkar</b> Area Manager- Civic Engagement E-mail: ashraf@ti-bangladesh.org Mobile: 01714092853
Dinajpur	Boro Bandar (Beside Utshab Community Centre), Dinajpur- 5200. E-mail: ccc.dinajpur@ti-bangladesh.org	<b>Paritosh Roy</b> Assistant Manager- Finance & Admin E-mail: paritosh@ti-bangladesh.org Mobile: 01730726739 Land phone: 0531-51808	<b>Abdul Hannan Azad</b> Area Manager- Civic Engagement E-mail: hannan@ti-bangladesh.org Mobile: 01730726736 Land phone: 0531-51808

Area*	Address	Responsible Information Officer	Responsible Alternative Information Officer
Faridpur	Shapla Sarak, Dakhwin (South) Alipur, Faridpur E-mail: ccc.faridpur@ti-bangladesh.org	<b>Ujjal Kumar Sarker</b> Assistant Manager- Finance & Admin E-mail: ujjal@ti-bangladesh.org Mobile: 01730095910 Land phone:0631-63974	<b>Md. Monirul Haque</b> Area Manager- Civic Engagement E-mail: monir@ti-bangladesh.org Mobile: 01714072108 Land phone:0631-63974
Gaibandha	Roze Villa House 4, Road 1/3, Palashpara, Gaibandha E-mail: ccc.gaibandha@ti-bangladesh.org	<b>S M Salehuddin</b> Assistant Manager- Finance & Admin E-mail: salehuddin@ti-bangladesh.org Mobile: 01730726744 Land phone: 0541-61072	<b>Md. Mozibur Rohman</b> Area Manager - Civic Engagement E-mail: mozibor@ti-bangladesh.org Mobile: 01730726732 Land phone: 0541-61072
Gazipur	Siam Bhaban (2nd floor), adjacent to Royal Furniture BDC Road, Joydebpur, Gazipur. E-mail: ccc.gazipur@ti-bangladesh.org	<b>Swapna Biswas</b> Assistant Manager- Finance & Admin E-mail: swapna@ti-bangladesh.org Mobile: 01730095909 Land phone: 02-9263798	<b>Ms. Sayeda Sobnom Mostary</b> Area Manager- Civic Engagement E-mail: sobnom@ti-bangladesh.org Mobile: 01714072107 Land phone: 02-9263798
Jamalpur	CNB Road (Bosakpara More), Jamalpur-2000 E-mail: ccc.jamalpur@ti-bangladesh.org	<b>Apurba Bhattacharjee</b> Assistant Manager- Finance & Admin E-mail: apurba@ti-bangladesh.org Mobile: 01730095904 Land phone: 0981-62644	<b>Muhammad Habibur Rahman</b> Area Manager- Civic Engagement E-mail: noman@ti-bangladesh.org Mobile: 01714092842 Land phone: 0981-62644
Jessore	Harinath Dutt Lane (Niralapotti), North side of Nirala Mosque, Nil Ratan Dhar Road, Jessore-7400 E-mail: ccc.jessore@ti-bangladesh.org	<b>Jewel Rana</b> Assistant Manager- Finance & Admin E-mail: jewel.rana@ti-bangladesh.org Mobile: 01730095921 Land phone: 0421-51370	<b>A.H.M.Anichuzzaman</b> Area Manager- Civic Engagement E-mail: anichuzzaman@ti-bangladesh.org Mobile: 01714092825 Land phone: 0421-51370
Jhalakati	Al Marjan (2nd Floor) 30 Kumar Patti, Jhalakati E-mail: ccc.jhalakati@ti-bangladesh.org	<b>Kamalendu Guha</b> Assistant Manager- Finance & Admin E-mail: kamalendu@ti-bangladesh.org Mobile: 01730095930 Land phone: 0498-63336	<b>Kazi Md. Enamul Huq</b> Area Manager- Civic Engagement E-mail: enamul@ti-bangladesh.org Mobile: 01714092847 Land phone: 0498-63336
Jhenaidah	H.S.S. Road (Beside Azad Rest House) Jhenaidah-7300 E-mail: ccc.jhenaidah@ti-bangladesh.org	Assistant Manager- Finance & Admin E-mail: Mobile: 01730095920 Land phone: 0451-62691	<b>Md. Bokhtiar Hossain</b> Area Manager- Civic Engagement E-mail: bokhtiar@ti-bangladesh.org Mobile: 01714092820 Land phone: 0451-62691
Khagrachari	Sui Ching Chowdhury House Pankhaiyapara Road, Swiss Gate, Kallayanpur, Sadar, Khagrachari- 4400. E-mail: ccc.khagrachhari@ti-bangladesh.org	Assistant Manager- Finance & Admin E-mail: Mobile: 01709661658 Land phone:	<b>Mohammad Abdul Mannan Akond</b> Area Manager- Civic Engagement E-mail: mannan@ti-bangladesh.org Mobile: 01709661657
Khulna	30/1, Khanjahan Ali Road (2nd Floor), Khulna. E-mail: ccc.khulna@ti-bangladesh.org	<b>Md. Tariqul Islam</b> Assistant Manager- Finance & Admin E-mail: tariqul@ti-bangladesh.org Mobile: 01730095924 Land phone: 041-2831695	Area Manager- Civic Engagement E-mail: Mobile: 01714092824 Land phone: 041-2831695

Area*	Address	Responsible Information Officer	Responsible Alternative Information Officer
Kishoreganj	Building No-1, Flat-5 (2nd Floor), I093, Banitun Nilufar Complex, Khorom Patti, Kishoreganj E-mail: ccc.kishoregonj@ti-bangladesh.org	<b>Mohammad Rafiqul Islam</b> Assistant Manager- Finance & Admin E-mail: rafiqul@ti-bangladesh.org Mobile: 01730095903 Land phone: 0941-62127	<b>Md. Fazle Elahi</b> Area Manager- Civic Engagement E-mail: fazle.elahi@ti-bangladesh.org Mobile: 01714092833 Land phone: 0941-62127
Kurigram	R K Road, Shantinagar Kurigram- 5600. E-mail: ccc.kurigram@ti-bangladesh.org	<b>Md. Shahin Shahi</b> Assistant Manager- Finance & Admin E-mail: shahi@ti-bangladesh.org Mobile: 01730095932 Land phone: 0581-62553	<b>Soumen Das</b> Area Manager - Civic Engagement E-mail: soumen@ti-bangladesh.org Mobile: 01714092838 Land phone: 0581-62553
Kushtia	66/1, R A Khan Chowdhury Road, Thanapara Kushtia-7000 E-mail: ccc.kushtia@ti-bangladesh.org	<b>Asim Singha</b> Assistant Manager- Finance & Admin E-mail: asimsingha@ti-bangladesh.org Mobile: 01730095919 Land phone: 071-71734	<b>Md. Areful Islam</b> Area Manager- Civic Engagement E-mail: areful@ti-bangladesh.org Mobile: 01714092844 Land phone: 071-71734
Lakshmipur	Ali Bhaban (2nd floor) South Temuhoni Ramgati Road, Sadar Lakshmipur E-mail: ccc.lakshmipur@ti-bangladesh.org	<b>Shishir Kumar Sarker</b> Assistant Manager- Finance & Admin E-mail: shishir@ti-bangladesh.org Mobile: 01730726740 Land phone: 0381-55567	<b>Md. Amanatullah</b> Area Manager- Civic Engagement E-mail: amanatullah@ti-bangladesh.org Mobile: 01730726735 Land phone: 0381-55567
Lalmonirhat	Bandhan, House - 69, Road -5, Pathagar-Stadium Road, Lalmonirhat E-mail: ccc.lalmonirhat@ti-bangladesh.org	<b>Noor Samiul Islam</b> Assistant Manager- Finance & Admin E-mail: samiul@ti-bangladesh.org Mobile: 01709634134 Land phone: 0591-62142	<b>Jesmin Akhter Panna</b> Area Manager- Civic Engagement E-mail: panna@ti-bangladesh.org Mobile: 01714092835 Land phone: 0591-62142
Madaripur	I st Floor, Holding No. 470 Dr. Sirajul Haq Tota Sarak, New Town, Madaripur-7900. E-mail: ccc.madaripur@ti-bangladesh.org	<b>Mir Masudur Rahman</b> Assistant Manager- Finance & Admin E-mail: masud@ti-bangladesh.org Mobile: 01730095912 Land phone: 0661-62912	<b>Md. Nazmul Hossain Khan</b> Area Manager- Civic Engagement E-mail: nazmul.hossain@ti-bangladesh.org Mobile: 01713201514 Land phone: 0661-62912
Madhupur	Sonar Bangla Bhaban (2nd floor), Notun Bazar Mymensingh Road (Southern side of Madhupur College) Madhupur, Tangail. E-mail: ccc.madhupur@ti-bangladesh.org	<b>Muhammad Jashim Uddin</b> Assistant Manager- Finance & Admin E-mail: jashim.uddin@ti-bangladesh.org Mobile: 01730095906	<b>Mr. Md. Habibur Rahman Chowdhury</b> Area Manager- Civic Engagement E-mail: habib@ti-bangladesh.org Mobile: 01714092830
Muktagacha	Diamond City Plaza and Super Market 2nd Floor (East), Sarpotti, Shoshikanto Road, Paratongi Muktagacha, Mymensingh E-mail: ccc.muktagacha@ti-bangladesh.org	<b>Muhammad Abdur Rob</b> Assistant Manager- Finance & Admin E-mail: rupon@ti-bangladesh.org Mobile: 01730095902 Land phone: 09028-75361	<b>Iqbal Hossain</b> Area Manager- Civic Engagement E-mail: iqbal@ti-bangladesh.org Mobile: 01714092834 Land phone: 09028-75361

Area*	Address	Responsible Information Officer	Responsible Alternative Information Officer
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